

COMMUNITY SERVICES

	Revised Budget 2016-17	Projected Outturn 2016-17	Variance
SERVICE SUMMARY			
Direct Expenditure	10,673,176	11,106,876	433,700
Income	(6,430,150)	(6,739,877)	(309,727)
Total Directly Controllable (Income)/Expenditure	4,243,026	4,366,999	123,973
Indirect Expenditure	1,914,650	1,913,667	(983)
Net (Income)/Expenditure	6,157,676	6,280,666	122,990

BUILDING MAINTENANCE

Direct Expenditure	2,799,550	3,159,460	359,910	Variation in the level of work undertaken, recharged to the Housing Revenue Account
Income	(2,877,720)	(3,229,921)	(352,201)	See above
Total Directly Controllable (Income)/Expenditure	(78,170)	(70,461)	7,709	
Indirect Expenditure	78,000	78,030	30	
Net (Income)/Expenditure	(170)	7,569	7,739	

GYPSY CARAVAN SITES

Direct Expenditure	166,650	140,094	(26,556)
Income	(182,120)	(160,299)	21,821
Total Directly Controllable (Income)/Expenditure	(15,470)	(20,205)	(4,735)
Indirect Expenditure	13,470	13,302	(168)
Net (Income)/Expenditure	(2,000)	(6,903)	(4,903)

CITIZENS ADVICE BUREAU

Direct Expenditure	283,150	283,417	267
Total Directly Controllable (Income)/Expenditure	283,150	283,417	267
Indirect Expenditure	500	500	0
Net (Income)/Expenditure	283,650	283,917	267

CIVIL EMERGENCIES

Direct Expenditure	43,590	63,118	19,528	An increase in the number of employees rota'd to undertake Emergency Planning Duties will result in an additional cost of £6,000. The projection includes additional expenditure relating to the Applied Resilience programme which will result in a cost of £13,500, this will be funded from reserves.
Total Directly Controllable (Income)/Expenditure	43,590	63,118	19,528	
Indirect Expenditure	5,420	5,426	6	
Net (Income)/Expenditure	49,010	68,544	19,534	

COMMUNITY SERVICES

Direct Expenditure	180,000	210,007	30,007	Surrey County Council has funded the Prevention Partnership fund since 2013. It was anticipated that the funding would be received for 2016-17 as no indication was given that the funding would be reduced. However, notification was received after the budget was set that funding would be reduced by £67,000 in 2016-17 and would be withdrawn from 2017-18. The overspend arising from the reduced funding will be met from the reserve.
Income	(180,000)	(113,000)	67,000	
Total Directly Controllable (Income)/Expenditure	0	97,007	97,007	
Indirect Expenditure	1,010	1,010	0	
Net (Income)/Expenditure	1,010	98,017	97,007	

COMMUNITY SERVICES

Revised Budget Projected Outturn
2016-17 2016-17

Variance

Appendix 2

DAY SERVICES

Direct Expenditure	686,450	685,963	(487)
Income	(249,780)	(226,365)	23,415

The income estimate for 2016-17 included £10,500 of rental income from Crossways Surrey who have vacated Park Barn. The space is currently being used by the Community Warden service and a number of voluntary groups without a charge being levied.

Total Directly Controllable (Income)/Expenditure	436,670	459,598	22,928
Indirect Expenditure	161,320	162,135	815
Net (Income)/Expenditure	597,990	621,733	23,743

EMERGENCY COMMUNICATIONS SYSTEM

Direct Expenditure	246,510	250,472	3,962
Income	(369,200)	(420,064)	(50,864)

The additional expenditure relating to new and replacement equipment and repairs for the Careline service is covered by income received.

Income for Supporting People Community Alarms £45,690 received from Surrey County Council was not included in the 2016-17 budget process as receipt had not been confirmed.

Total Directly Controllable (Income)/Expenditure	(122,690)	(169,592)	(46,902)
Indirect Expenditure	56,610	56,628	18
Net (Income)/Expenditure	(66,080)	(112,964)	(46,884)

EMI SERVICES

Direct Expenditure	144,769	165,279	20,510
Income	(200,030)	(145,265)	54,765

A Care Officer funded from grant, has been recruited. Whilst the grant was included in the income estimate, the costs associated with the post were omitted. This has been corrected in the 2017-18 estimates.

A grant for the Meadows Community Centre of £24,500 and the EMI unit of £34,700 was included for 2016-17. The Council received notification in June that we would not receive this funding.

Total Directly Controllable (Income)/Expenditure	(55,261)	20,014	75,275
Indirect Expenditure	13,100	13,118	18
Net (Income)/Expenditure	(42,161)	33,132	75,293

ENVIRONMENTAL CONTROL

Direct Expenditure	403,390	414,942	11,552
Income	(25,610)	(42,475)	(16,865)

Service review has resulted in a saving of £16,000. Additional expenditure for Welfare Funerals £25,000, is offset by funds recovered from the deceased estate.

Income recovered from deceased estates to cover the cost of the Welfare Funeral.

Total Directly Controllable (Income)/Expenditure	377,780	372,467	(5,313)
Indirect Expenditure	61,660	61,704	44
Net (Income)/Expenditure	439,440	434,171	(5,269)

PROJECT ASPIRE

Direct Expenditure	0	35,746	35,746
--------------------	---	--------	--------

Expenditure relating to Project Aspire will be funded from reserve (as per report to Executive November 2015)

Total Directly Controllable (Income)/Expenditure	0	35,746	35,746
Net (Income)/Expenditure	0	35,746	35,746

COMMUNITY SERVICES	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
SURREY FAMILY SUPPORT PROGRAMME			
Direct Expenditure	304,400	313,489	9,089
Income	(204,780)	(237,593)	(32,813)
Total Directly Controllable (Income)/Expenditure	99,620	75,896	(23,724)
Indirect Expenditure	50,580	50,616	36
Net (Income)/Expenditure	150,200	126,512	(23,688)
FOOD AND SAFETY SERVICES			
Direct Expenditure	299,450	299,707	257
Income	(130)	(64)	66
Total Directly Controllable (Income)/Expenditure	299,320	299,643	323
Indirect Expenditure	80,150	80,180	30
Net (Income)/Expenditure	379,470	379,823	353
HEALTH AND SAFETY			
Direct Expenditure	126,730	128,654	1,924
Income	(117,700)	(117,724)	(24)
Total Directly Controllable (Income)/Expenditure	9,030	10,930	1,900
Indirect Expenditure	15,760	15,760	0
Net (Income)/Expenditure	24,790	26,690	1,900
HOUSING SURVEYING SERVICES			
Direct Expenditure	612,750	599,133	(13,617)
Income	(740,720)	(740,720)	0
Total Directly Controllable (Income)/Expenditure	(127,970)	(141,587)	(13,617)
Indirect Expenditure	87,320	87,370	50
Net (Income)/Expenditure	(40,650)	(54,217)	(13,567)
GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY			
Direct Expenditure	552,730	611,316	58,586
Income	(116,080)	(116,080)	0
Total Directly Controllable (Income)/Expenditure	436,650	495,236	58,586
Indirect Expenditure	3,690	3,708	18
Net (Income)/Expenditure	440,340	498,944	58,604
HOME FARM ESTATE, EFFINGHAM			
Direct Expenditure	45,795	32,052	(13,743)
Income	(8,040)	(12,040)	(4,000)
Total Directly Controllable (Income)/Expenditure	37,755	20,012	(17,743)
Indirect Expenditure	23,180	20,958	(2,222)
Net (Income)/Expenditure	60,935	40,970	(19,965)

A carry forward of £32,000 was agreed as part of the 2015-16 underspend, reflecting outstanding grant applications to be processed. The grants will be allocated in 2016-17.

COMMUNITY SERVICES

	Revised Budget 2016-17	Projected Outturn 2016-17	Variance
HOMELESSNESS AND EMERGENCY ACCOMMODATION			
Direct Expenditure	743,390	726,339	(17,051)
Income	(12,500)	(13,962)	(1,462)
Total Directly Controllable (Income)/Expenditure	730,890	712,377	(18,513)
Indirect Expenditure	72,500	72,536	36
Net (Income)/Expenditure	803,390	784,913	(18,477)

HOUSING ADVICE

Direct Expenditure	286,000	286,000	0
Total Directly Controllable (Income)/Expenditure	286,000	286,000	0
Net (Income)/Expenditure	286,000	286,000	0

AFFORDABLE HOUSING DEVELOPMENT

Direct Expenditure	168,150	144,060	(24,090)	Saving resulting from vacant post. This post is being considered as part of a wider review of resources, which will consider implications of support to the newly established housing company.
Total Directly Controllable (Income)/Expenditure	168,150	144,060	(24,090)	
Indirect Expenditure	291,920	291,938	18	
Net (Income)/Expenditure	460,070	435,998	(24,072)	

LICENSING SERVICES

Direct Expenditure	163,300	168,604	5,304
Income	(163,260)	(162,046)	1,214
Total Directly Controllable (Income)/Expenditure	40	6,558	6,518
Indirect Expenditure	60,300	60,348	48
Net (Income)/Expenditure	60,340	66,906	6,566

COMMUNITY MEALS AND TRANSPORT

Direct Expenditure	799,442	770,215	(29,227)	Following a recent service review a number of posts have been disestablished resulting in a saving of £35,500, partly offset by the impact of job evaluation. These establishment changes have been built into the 2017-18 estimates.
Income	(300,810)	(324,951)	(24,141)	Additional grant support received from SCC after the budget was agreed.
Total Directly Controllable (Income)/Expenditure	498,632	445,264	(53,368)	
Indirect Expenditure	70,720	70,756	36	
Net (Income)/Expenditure	569,352	516,020	(53,332)	

HOUSING OUTSIDE THE HRA

Direct Expenditure	133,180	135,801	2,621
Income	(13,600)	(14,399)	(799)
Total Directly Controllable (Income)/Expenditure	119,580	121,402	1,822
Indirect Expenditure	25,680	25,692	12
Net (Income)/Expenditure	145,260	147,094	1,834

PEST CONTROL

Direct Expenditure	66,920	67,015	95
Income	(60,560)	(60,566)	(6)
Total Directly Controllable (Income)/Expenditure	6,360	6,449	89
Indirect Expenditure	13,580	13,604	24
Net (Income)/Expenditure	19,940	20,053	113

COMMUNITY SERVICES

	Revised Budget 2016-17	Projected Outturn 2016-17	Variance	
PRIVATE SECTOR HOUSING				
Direct Expenditure	634,770	625,184	(9,586)	Vacant posts have been held vacant due to an on going service review and are currently covered by agency staff. This has resulted in an underspend on the service.
Income	(295,020)	(306,512)	(11,492)	Increase in Handy person work recharged to internal services of £10,000. The budget has been increased for 2017-18 to reflect this additional work.
Total Directly Controllable (Income)/Expenditure	339,750	318,672	(21,078)	
Indirect Expenditure	624,470	624,524	54	
Net (Income)/Expenditure	964,220	943,196	(21,024)	
PUBLIC HEALTH				
Direct Expenditure	75,810	76,322	512	
Total Directly Controllable (Income)/Expenditure	75,810	76,322	512	
Indirect Expenditure	5,840	5,858	18	
Net (Income)/Expenditure	81,650	82,180	530	
COMMUNITY SAFETY WARDENS				
Direct Expenditure	345,520	356,697	11,177	The service is currently operating at full establishment. As a consequence it is assumed that the vacancy credit of £11,500 will not be met.
Income	(14,530)	(7,650)	6,880	Income from Surrey County Council over estimated in original budget.
Total Directly Controllable (Income)/Expenditure	330,990	349,047	18,057	
Indirect Expenditure	36,440	36,446	6	
Net (Income)/Expenditure	367,430	385,493	18,063	
TAXI LICENSING AND PRIVATE HIRE VEHICLES				
Direct Expenditure	284,770	278,620	(6,150)	The cost of the Disclosure and Barring Service (DBS) check is now borne by the Taxi Driver/Operators outside of the licensing fee, but continues to form a fundamental part of the licensing process. This has resulted in a reduction of £9,000 in expenditure, but also in an equivalent reduction in income (see below).
Income	(204,100)	(193,028)	11,072	The cost of the Disclosure and Barring Service (DBS) check is now borne by the Taxi Driver/Operators outside of the licensing fee, but continues to form a fundamental part of the licensing process. This has resulted in a reduction of £9,000 in expenditure, but also in an equivalent reduction in income. Other fee income is currently estimated to be under achieved by £2,000.
Total Directly Controllable (Income)/Expenditure	80,670	85,592	4,922	
Indirect Expenditure	42,080	42,152	72	
Net (Income)/Expenditure	122,750	127,744	4,994	
WOKING ROAD DEPOT STORES				
Direct Expenditure	76,010	79,170	3,160	
Income	(93,860)	(95,153)	(1,293)	
Total Directly Controllable (Income)/Expenditure	(17,850)	(15,983)	1,867	
Indirect Expenditure	19,350	19,368	18	
Net (Income)/Expenditure	1,500	3,385	1,885	

CORPORATE SERVICES

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
SERVICE SUMMARY			
Direct Expenditure	4,826,470	5,289,977	463,507
Income	(2,382,220)	(2,431,652)	(49,432)
Total Directly Controllable (Income)/Expenditure	2,444,250	2,858,325	414,075
Indirect Expenditure	1,354,980	1,353,937	(1,043)
Net (Income)/Expenditure	3,799,230	4,212,262	413,032

ACCESS GROUP FOR GUILDFORD

Direct Expenditure	2,230	1,223	(1,007)
Total Directly Controllable (Income)/Expenditure	2,230	1,223	(1,007)
Indirect Expenditure	2,500	2,500	0
Net (Income)/Expenditure	4,730	3,723	(1,007)

CIVIC EXPENSES

Direct Expenditure	167,880	171,900	4,020
Total Directly Controllable (Income)/Expenditure	167,880	171,900	4,020
Indirect Expenditure	26,860	26,866	6
Net (Income)/Expenditure	194,740	198,766	4,026

COMMUNITY DEVELOPMENT

Direct Expenditure	253,860	264,811	10,951	Additional funding received from various sponsors for maintaining safety within the community - see income.
Income	(15,000)	(29,671)	(14,671)	
Total Directly Controllable (Income)/Expenditure	238,860	235,140	(3,720)	
Indirect Expenditure	39,410	39,134	(276)	
Net (Income)/Expenditure	278,270	274,274	(3,996)	

COUNCIL AND COMMITTEE SUPPORT

Direct Expenditure	239,830	260,577	20,747	Due to increased printing costs the account will be overspent by an estimated £16,000. Plus changes to salary allocations £6,000.
Income	(41,810)	(41,720)	90	
Total Directly Controllable (Income)/Expenditure	198,020	218,857	20,837	
Indirect Expenditure	249,580	249,562	(18)	
Net (Income)/Expenditure	447,600	468,419	20,819	

CORPORATE SERVICES

Direct Expenditure	697,170	753,880	56,710	Unbudgeted expenditure relating to specialist procurement advice £45,000 and Legal expenses £10,000. A budget is required for next financial year, this will be considered as part of the 2017-18 budget preparation process.
Income	(129,790)	(128,555)	1,235	
Total Directly Controllable (Income)/Expenditure	567,380	625,325	57,945	
Indirect Expenditure	239,590	239,464	(126)	
Net (Income)/Expenditure	806,970	864,789	57,819	

CORPORATE SERVICES

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
COMMITTEE SERVICES			
Direct Expenditure	198,640	161,013	(37,627)
Income	(238,430)	(238,925)	(495)
Total Directly Controllable (Income)/Expenditure	(39,790)	(77,912)	(38,122)
Indirect Expenditure	40,270	40,294	24
Net (Income)/Expenditure	480	(37,618)	(38,098)

DEMOCRATIC REPRESENTATION AND MANAGEMENT

Direct Expenditure	719,010	723,177	4,167	Webcasting recording are estimated to cost an additional £4,000 above budget.
Income	(88,650)	(88,650)	0	
Total Directly Controllable (Income)/Expenditure	630,360	634,527	4,167	
Indirect Expenditure	379,590	379,674	84	
Net (Income)/Expenditure	1,009,950	1,014,201	4,251	

ELECTIONS

Direct Expenditure	81,960	211,762	129,802	The cost of the governance referendum will be funded by a transfer from reserves.
Total Directly Controllable (Income)/Expenditure	81,960	211,762	129,802	
Indirect Expenditure	15,050	15,068	18	
Net (Income)/Expenditure	97,010	226,830	129,820	

ELECTORAL REGISTRATION

Direct Expenditure	324,720	313,934	(10,786)	Vacant posts within the service has resulted in an underspend of £14,000. These posts have now been advertised and will be filled shortly.
Income	(3,740)	(39,152)	(35,412)	Additional grant funding received to cover additional Electoral Registration work due to changes in the deadline for the works to be completed. This was not expected therefore not included within the 16-17 budget process.
Total Directly Controllable (Income)/Expenditure	320,980	274,782	(46,198)	
Indirect Expenditure	39,070	39,088	18	
Net (Income)/Expenditure	360,050	313,870	(46,180)	

LEGAL SERVICES

Direct Expenditure	906,190	1,091,718	185,528	Requirement for external legal support to cover substantive vacancies, combined with a requirement for specialist advice to support the asset investment strategy and various procurement initiatives. This overspend will be covered by a virement from the corporate inflation budget, and a virement from the parks and countryside salary budget.
Income	(1,022,740)	(1,022,751)	(11)	
Total Directly Controllable (Income)/Expenditure	(116,550)	68,967	185,517	
Indirect Expenditure	125,360	125,396	36	
Net (Income)/Expenditure	8,810	194,363	185,553	

CORPORATE SERVICES**HR SERVICES**

	Revised Budget 2016-17	Projected Outturn 2016-17	Variance
Direct Expenditure	381,150	383,923	2,773
Income	(476,840)	(476,936)	(96)
Total Directly Controllable (Income)/Expenditure	(95,690)	(93,013)	2,677
Indirect Expenditure	96,540	96,606	66
Net (Income)/Expenditure	850	3,593	2,743

INFORMATION RIGHTS OFFICER

Direct Expenditure	62,750	68,065	5,315
Income	(73,860)	(73,872)	(12)
Total Directly Controllable (Income)/Expenditure	(11,110)	(5,807)	5,303
Indirect Expenditure	11,110	11,020	(90)
Net (Income)/Expenditure	0	5,213	5,213

OTHER EMPLOYEE COSTS

Direct Expenditure	243,530	327,050	83,520
Income	(284,360)	(284,420)	(60)
Total Directly Controllable (Income)/Expenditure	(40,830)	42,630	83,460
Indirect Expenditure	15,310	14,465	(845)
Net (Income)/Expenditure	(25,520)	57,095	82,615

The budgeted saving for salary sacrifice and staff car parking arrangements is held on Other Employee Costs, but the actual saving is allocated to services.

PARISH AND LOCAL LIAISON

Direct Expenditure	202,060	202,383	323
Total Directly Controllable (Income)/Expenditure	202,060	202,383	323
Indirect Expenditure	8,740	8,758	18
Net (Income)/Expenditure	210,800	211,141	341

PROCUREMENT

Direct Expenditure	45,430	54,798	9,368
Total Directly Controllable (Income)/Expenditure	45,430	54,798	9,368
Indirect Expenditure	7,450	7,456	6
Net (Income)/Expenditure	52,880	62,254	9,374

PUBLIC RELATIONS AND MARKETING

Direct Expenditure	292,770	292,747	(23)
Income	(7,000)	(7,000)	0
Total Directly Controllable (Income)/Expenditure	285,770	285,747	(23)
Indirect Expenditure	53,060	53,090	30
Net (Income)/Expenditure	338,830	338,837	7

GUILDFORD YOUTH COUNCIL

Direct Expenditure	7,290	7,016	(274)
Total Directly Controllable (Income)/Expenditure	7,290	7,016	(274)
Indirect Expenditure	5,490	5,496	6
Net (Income)/Expenditure	12,780	12,512	(268)

DEVELOPMENT

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
SERVICE SUMMARY			
Direct Expenditure	7,846,800	7,977,171	130,371
Income	(11,138,590)	(11,709,236)	(570,646)
Total Directly Controllable (Income)/Expenditure	(3,291,790)	(3,732,065)	(440,275)
Indirect Expenditure	3,555,590	3,580,929	25,339
Net (Income)/Expenditure	263,800	(151,136)	(414,936)

BUILDING CONTROL SUMMARY

Direct Expenditure	704,110	739,836	35,726	Additional agency costs are partially covered by substantive salary cost reductions, although there is a projected increase in costs of £33,500.
Income	(503,763)	(476,547)	27,216	A reduction in applications is projected to result in reduced Building Control fees.
Total Directly Controllable (Income)/Expenditure	200,347	263,289	62,942	
Indirect Expenditure	131,520	131,550	30	
Net (Income)/Expenditure	331,867	394,839	62,972	

BUSINESS FORUM

Direct Expenditure	76,210	76,715	505
Total Directly Controllable (Income)/Expenditure	76,210	76,715	505
Indirect Expenditure	1,120	1,126	6
Net (Income)/Expenditure	77,330	77,841	511

DEVELOPMENT CONTROL

Direct Expenditure	1,691,350	1,931,495	240,145	It is currently projected that employee costs will be £198,100 higher than budget, in part the result of casual and agency staffing costs. The Budget Pressures Reserve will fund the £36,000 cost of a temporary enforcement officer included in the projection. Savings anticipated from the FSR were not achieved following a subsequent review of support staff. Retention and recruitment of planning officers remains difficult in the current employment market. Planning appeal expenses are expected to be £29,250 over budget due to The Howard of Effingham appeal.
Income	(1,185,020)	(1,365,778)	(180,758)	Planning fees income is greater than budget and at present the additional income is projected at £183,500.
Total Directly Controllable (Income)/Expenditure	506,330	565,717	59,387	
Indirect Expenditure	445,050	446,936	1,886	
Net (Income)/Expenditure	951,380	1,012,653	61,273	

DEVELOPMENT	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
INDUSTRIAL ESTATES			
Direct Expenditure	312,670	338,628	25,958 Expenditure on emergency lighting and fire alarms at Midleton Estate is £11,000 more than budgeted.
Income	(3,067,240)	(3,160,806)	(93,566) Rental income is expected to be higher than budgeted as a consequence of the acquisition of 10 Midleton, although this is partially offset by vacant units. Rent reviews at Lysons Avenue and Slyfield have resulted in improvements in the budgeted position.
Total Directly Controllable (Income)/Expenditure	(2,754,570)	(2,822,178)	(67,608)
Indirect Expenditure	261,250	263,084	1,834
Net (Income)/Expenditure	(2,493,320)	(2,559,094)	(65,774)
INVESTMENT PROPERTY			
Direct Expenditure	161,830	197,741	35,911 Valuers fees are expected to be £40,000 for 2016-17. An agreed virement will be actioned shortly to fund the expenditure.
Income	(4,939,130)	(5,264,555)	(325,425) The Asset Investment Strategy targeted additional income of £696,000 in 2016-17. The profiling of property acquisitions remains key to the delivery of this targeted figure. The recent purchase of the Armour Buildings, Bridge Street and Wey House will contribute towards exceeding this target.
Total Directly Controllable (Income)/Expenditure	(4,777,300)	(5,066,814)	(289,514)
Indirect Expenditure	228,560	228,383	(177)
Net (Income)/Expenditure	(4,548,740)	(4,838,431)	(289,691)
LOCAL LAND CHARGES			
Direct Expenditure	237,690	241,864	4,174
Income	(273,370)	(269,537)	3,833
Total Directly Controllable (Income)/Expenditure	(35,680)	(27,673)	8,007
Indirect Expenditure	35,010	35,071	61
Net (Income)/Expenditure	(670)	7,398	8,068
MAJOR PROJECTS			
Direct Expenditure	952,850	951,141	(1,709) There are salary and agency cost savings of £208,000, which assumes that an element of salary costs will be capitalised. Consultancy costs, which include a budget of £72,000 for Town Centre Development and £320,000 for Major Projects are expected to be over budget by £161,000. Business rates for 2016-17 of £20,000 have been paid for 25 Swan Lane and there will be a refund once a new tenant is in place.
Total Directly Controllable (Income)/Expenditure	952,850	951,141	(1,709)
Indirect Expenditure	1,313,330	1,316,261	2,931
Net (Income)/Expenditure	2,266,180	2,267,402	1,222

DEVELOPMENT

	Revised Budget	Projected Outturn	Variance	
	2016-17	2016-17		
OTHER PROPERTY				
Direct Expenditure	86,400	118,870	32,470	Security arrangements at Tyting Farm are anticipated to cost £27,940.
Income	(121,860)	(128,463)	(6,603)	
Total Directly Controllable (Income)/Expenditure	(35,460)	(9,593)	25,867	
Indirect Expenditure	100,270	101,417	1,147	
Net (Income)/Expenditure	64,810	91,824	27,014	

POLICY

Direct Expenditure	1,485,360	1,337,881	(147,479)	There are savings in salaries of £226,700 resulting from vacancies due in part to implementation of the FSR and difficulty in recruiting suitable candidates. Transport planning and design and conservation consultants costs, estimated at £135,000 (for which there is no budget) will be met from the saving. This includes £10,000 for consultancy on the Guildford Vision Group bridge proposal. CIL consultant costs are estimated to total £40,000 and will be met from the carry forward of £74,000. Changes to the Local Plan timetable will mean that the balance will be needed in future years. Savings in Local Plan legal fees will cover any overspend on consultants. The budget for Inspectors fees of £10,000 will not be required in this financial year.
Income	(4,817)	(26,801)	(21,984)	The increased income results from a expectation of Government Grant in respect of neighbourhood plans.
Total Directly Controllable (Income)/Expenditure	1,480,543	1,311,080	(169,463)	
Indirect Expenditure	177,340	177,429	89	
Net (Income)/Expenditure	1,657,883	1,488,509	(169,374)	

ASSET DEVELOPMENT

Direct Expenditure	1,059,320	1,036,950	(22,370)	There are salary savings of £28,850.
Income	(805,500)	(805,506)	(6)	
Total Directly Controllable (Income)/Expenditure	253,820	231,444	(22,376)	
Indirect Expenditure	260,510	277,572	17,062	
Net (Income)/Expenditure	514,330	509,016	(5,314)	

SLYFIELD AREA REGENERATION PROJECT (SARP)

Direct Expenditure	53,510	109,740	56,230	Expenditure on consultants totalling £57,000 is being funded from the Slyfield Area Regeneration Project revenue reserve.
Total Directly Controllable (Income)/Expenditure	53,510	109,740	56,230	
Indirect Expenditure	517,870	517,882	12	
Net (Income)/Expenditure	571,380	627,622	56,242	

TOURIST INFORMATION CENTRE

Direct Expenditure	257,620	242,540	(15,080)	
Income	(56,300)	(63,704)	(7,404)	
Total Directly Controllable (Income)/Expenditure	201,320	178,836	(22,484)	
Indirect Expenditure	27,540	28,045	505	
Net (Income)/Expenditure	228,860	206,881	(21,979)	

DEVELOPMENT

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	

BUSINESS AND TOURISM

Direct Expenditure

638,030	526,470
---------	---------

(111,560) There are salary savings of £26,600 resulting from vacancies. The service retains the apprenticeship budget of £119,000 with actual salary costs allocated directly to individual services. The budget will therefore remain as a saving against the service. Guildford Destination Guide costs are expected to be overspent by £14,600.

Income

(150,360)	(121,479)
-----------	-----------

28,881 Guide income is expected to be £15,900 under budget and income generated from the provision of WiFi in the town centre will be under achieved by £15,000 as a result of delays in the process.

Total Directly Controllable (Income)/Expenditure

487,670	404,991	(82,679)
----------------	----------------	-----------------

Indirect Expenditure

37,640	37,575
--------	--------

(65)

Net (Income)/Expenditure

525,310	442,566	(82,744)
----------------	----------------	-----------------

TOWN CENTRE MANAGEMENT

Direct Expenditure

129,850	127,300
---------	---------

(2,550)

Income

(31,230)	(26,060)
----------	----------

5,170

Total Directly Controllable (Income)/Expenditure

98,620	101,240	2,620
---------------	----------------	--------------

Indirect Expenditure

18,580	18,598
--------	--------

18

Net (Income)/Expenditure

117,200	119,838	2,638
----------------	----------------	--------------

ENVIRONMENT

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
SERVICE SUMMARY			
Direct Expenditure	27,697,686	27,393,374	(304,312)
Income	(26,669,930)	(27,053,918)	(383,988)
Total Directly Controllable (Income)/Expenditure	1,027,756	339,456	(688,300)
Indirect Expenditure	8,769,740	8,782,998	13,258
Net (Income)/Expenditure	9,797,496	9,122,454	(675,042)

ABANDONED VEHICLES

Direct Expenditure	34,500	35,466	966
Total Directly Controllable (Income)/Expenditure	34,500	35,466	966
Indirect Expenditure	8,100	8,106	6
Net (Income)/Expenditure	42,600	43,572	972

ARMED FORCES DAY

Direct Expenditure	0	505	505
Total Directly Controllable (Income)/Expenditure	0	505	505
Net (Income)/Expenditure	0	505	505

CCTV SYSTEMS

Direct Expenditure	80,400	80,396	(4)
Income	0	(7)	(7)
Total Directly Controllable (Income)/Expenditure	80,400	80,389	(11)
Indirect Expenditure	19,240	17,788	(1,452)
Net (Income)/Expenditure	99,640	98,177	(1,463)

CEMETERIES AND CLOSED CHURCHYARDS

Direct Expenditure	272,690	302,973	30,283	Repair works at Stoke Cemetery.
Income	(54,730)	(60,349)	(5,619)	
Total Directly Controllable (Income)/Expenditure	217,960	242,624	24,664	
Indirect Expenditure	24,910	32,055	7,145	
Net (Income)/Expenditure	242,870	274,679	31,809	

CLINICAL WASTE

Direct Expenditure	3,080	7,087	4,007
Total Directly Controllable (Income)/Expenditure	3,080	7,087	4,007
Indirect Expenditure	380	380	0
Net (Income)/Expenditure	3,460	7,467	4,007

CREMATORIUM

Direct Expenditure	673,450	601,350	(72,100)	Saving in Employee related expenditure of £66,000 is attributable to the pending restructure.
Income	(1,498,320)	(1,470,023)	28,297	Income from cremations is currently projected as £20,070 (1.5%) below the estimate.
Total Directly Controllable (Income)/Expenditure	(824,870)	(868,673)	(43,803)	
Indirect Expenditure	319,060	322,400	3,340	
Net (Income)/Expenditure	(505,810)	(546,273)	(40,463)	

ENVIRONMENT

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
DOG CONTROL AND ANIMAL WELFARE			
Direct Expenditure	68,170	61,974	(6,196)
Income	(5,000)	(5,685)	(685)
Total Directly Controllable (Income)/Expenditure	63,170	56,289	(6,881)
Indirect Expenditure	10,570	10,576	6
Net (Income)/Expenditure	73,740	66,865	(6,875)

ELECTRIC THEATRE

Direct Expenditure	569,900	504,805	(65,095)	The Cafe Bar and Front of House Manager and Marketing and Box Office Manager posts are currently vacant. These roles are being covered by the combination of casual staff and reconfiguring existing resources.
Income	(337,590)	(316,116)	21,474	It is assumed that the current programme of events will generate income broadly in line with the budget. Uncertainty surrounding the future of the venue may impact revenue and this will be kept under review.
Total Directly Controllable (Income)/Expenditure	232,310	188,689	(43,621)	
Indirect Expenditure	114,760	114,385	(375)	
Net (Income)/Expenditure	347,070	303,074	(43,996)	

FLEET MANAGEMENT SERVICE

Direct Expenditure	1,068,440	1,065,892	(2,548)
Income	(2,828,600)	(2,830,154)	(1,554)
Total Directly Controllable (Income)/Expenditure	(1,760,160)	(1,764,262)	(4,102)
Indirect Expenditure	1,780,050	1,780,314	264
Net (Income)/Expenditure	19,890	16,052	(3,838)

ENGINEERING AND TRANSPORT SERVICES

Direct Expenditure	354,460	345,603	(8,857)
Income	(421,660)	(415,813)	5,847
Total Directly Controllable (Income)/Expenditure	(67,200)	(70,210)	(3,010)
Indirect Expenditure	67,160	67,184	24
Net (Income)/Expenditure	(40)	(3,026)	(2,986)

GUILDFORD HOUSE

Direct Expenditure	397,460	353,150	(44,310)	Reprofiling of roof works planned at Guildford House will be carried out in 2017-18. The general R&M budget will be underspent by £5,500.
Income	(66,530)	(66,459)	71	
Total Directly Controllable (Income)/Expenditure	330,930	286,691	(44,239)	
Indirect Expenditure	88,860	85,404	(3,456)	
Net (Income)/Expenditure	419,790	372,095	(47,695)	

GUILDHALL

Direct Expenditure	215,836	189,120	(26,716)	Planned repairs to the Guildhall roof to stop the ingress of water are no longer required and has been removed from the projection. Works to the guttering may be required.
Income	(27,800)	(29,209)	(1,409)	
Total Directly Controllable (Income)/Expenditure	188,036	159,911	(28,125)	
Indirect Expenditure	36,060	31,716	(4,344)	
Net (Income)/Expenditure	224,096	191,627	(32,469)	

ENVIRONMENT

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
LAND DRAINAGE			
Direct Expenditure	157,250	157,250	0
Income	0	(92)	(92)
Total Directly Controllable (Income)/Expenditure	157,250	157,158	(92)
Indirect Expenditure	328,830	303,936	(24,894)
Net (Income)/Expenditure	486,080	461,094	(24,986)

LEISURE ART DEVELOPMENT

Direct Expenditure	77,680	77,640	(40)
Income	(200)	(600)	(400)
Total Directly Controllable (Income)/Expenditure	77,480	77,040	(440)
Indirect Expenditure	14,050	14,068	18
Net (Income)/Expenditure	91,530	91,108	(422)

LEISURE COMMUNITY CENTRES

Direct Expenditure	98,010	118,822	20,812	Refurbishment works undertaken at Stoughton Community Centre. This work will be funded from the reserve established following the closure of Guildford Community Centre.
Income	0	(1,414)	(1,414)	
Total Directly Controllable (Income)/Expenditure	98,010	117,408	19,398	
Indirect Expenditure	72,510	74,280	1,770	
Net (Income)/Expenditure	170,520	191,688	21,168	

LEISURE G LIVE

Direct Expenditure	409,390	405,499	(3,891)	
Income	(24,210)	(42,201)	(17,991)	The projected out-turn includes management fee income of £34,600, £18,600 higher than estimated.
Total Directly Controllable (Income)/Expenditure	385,180	363,298	(21,882)	
Indirect Expenditure	888,740	890,208	1,468	
Net (Income)/Expenditure	1,273,920	1,253,506	(20,414)	

LEISURE GRANTS

Direct Expenditure	435,610	439,011	3,401
Total Directly Controllable (Income)/Expenditure	435,610	439,011	3,401
Indirect Expenditure	8,570	8,582	12
Net (Income)/Expenditure	444,180	447,593	3,413

LEISURE MANAGEMENT CONTRACT

Direct Expenditure	1,453,960	1,265,168	(188,792)	Projected surplus for premises related expenditure results from lower than budgeted utility costs. This also results in lower income recovered from the recharging of electricity and gas costs.
Income	(1,967,960)	(1,736,424)	231,536	See above
Total Directly Controllable (Income)/Expenditure	(514,000)	(471,256)	42,744	
Indirect Expenditure	1,572,740	1,573,830	1,090	
Net (Income)/Expenditure	1,058,740	1,102,574	43,834	

ENVIRONMENT

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
LEISURE PLAY DEVELOPMENT			
Direct Expenditure	203,500	205,642	2,142
Income	(38,500)	(38,763)	(263)
Total Directly Controllable (Income)/Expenditure	165,000	166,879	1,879
Indirect Expenditure	16,220	16,238	18
Net (Income)/Expenditure	181,220	183,117	1,897

LEISURE RANGERS

Direct Expenditure	234,700	211,955	(22,745)	The saving relates to vacancies in the Parks Ranger Service.
Income	(640)	0	640	
Total Directly Controllable (Income)/Expenditure	234,060	211,955	(22,105)	
Indirect Expenditure	8,100	8,118	18	
Net (Income)/Expenditure	242,160	220,073	(22,087)	

LEISURE SPORT DEVELOPMENT

Direct Expenditure	78,800	80,068	1,268
Income	(5,150)	(2,200)	2,950
Total Directly Controllable (Income)/Expenditure	73,650	77,868	4,218
Indirect Expenditure	10,990	11,014	24
Net (Income)/Expenditure	84,640	88,882	4,242

MARKETS

Direct Expenditure	62,040	58,260	(3,780)
Income	(170,750)	(170,677)	73
Total Directly Controllable (Income)/Expenditure	(108,710)	(112,417)	(3,707)
Indirect Expenditure	8,180	8,186	6
Net (Income)/Expenditure	(100,530)	(104,231)	(3,701)

MOT BAY

Direct Expenditure	157,710	174,392	16,682
Income	(170,620)	(164,466)	6,154
Total Directly Controllable (Income)/Expenditure	(12,910)	9,926	22,836
Indirect Expenditure	12,870	12,888	18
Net (Income)/Expenditure	(40)	22,814	22,854

GUILDFORD MUSEUM

Direct Expenditure	522,180	539,580	17,400	Savings arising from vacancies totalling £11,000, offset by £23,500 expenditure on the Museum review. This will be funded from the Invest to Save reserve.
Income	(54,310)	(53,798)	512	
Total Directly Controllable (Income)/Expenditure	467,870	485,782	17,912	
Indirect Expenditure	200,890	206,428	5,538	
Net (Income)/Expenditure	668,760	692,210	23,450	

ENVIRONMENT	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
OFF STREET PARKING			
Direct Expenditure	3,624,590	3,443,325	(181,265) Decoration works at Leapale Multi-Storey Car Park have been rescheduled to be undertaken in 2017-18, the estimate for these works in 2016-17 was £136,000. The projected out-turn for general rates has been reduced by £15,900 to reflect the closure of Tunsgate Car Park during the redevelopment of the Tunsgate Centre.
Income	(9,946,220)	(10,078,900)	(132,680) Meter income from the Council's off street car parks is currently projected to be £8,081,000, which is £126,000 (1.6%) above this year's estimate and £41,000 (0.5%) above the total meter income for last year.
Total Directly Controllable (Income)/Expenditure	(6,321,630)	(6,635,575)	(313,945)
Indirect Expenditure	1,199,250	1,181,709	(17,541)
Net (Income)/Expenditure	(5,122,380)	(5,453,866)	(331,486)
ON STREET PARKING			
Direct Expenditure	1,159,330	1,199,450	40,120 The projected outturn for signage costs is £43,000 above budget due to expenditure related to the review and implementation of on street parking schemes.
Income	(1,939,480)	(1,936,374)	3,106
Total Directly Controllable (Income)/Expenditure	(780,150)	(736,924)	43,226
Indirect Expenditure	79,680	79,692	12
Net (Income)/Expenditure	(700,470)	(657,232)	43,238
ORDNANCE SURVEY AND MAPPING SERVICES			
Direct Expenditure	3,430	2,898	(532)
Total Directly Controllable (Income)/Expenditure	3,430	2,898	(532)
Indirect Expenditure	10,000	8,089	(1,911)
Net (Income)/Expenditure	13,430	10,987	(2,443)
PARKS AND COUNTRYSIDE			
Direct Expenditure	4,251,390	4,066,446	(184,944) Lower than budgeted employee related expenditure totalling £191,000 resulting from vacant posts and the budget for a revised structure which will not be utilised in full. Repairs and maintenance, to be funded within the overall corporate allocation £62,000 above the estimate. Savings of £95,000 on the Payment to Contractors budget resulting from the decision to bring verge maintenance operations in-house, which has been absorbed into operating costs.
Income	(1,337,110)	(1,840,908)	(503,798) The income out-turn includes £487,000 SPA income, the majority of which (the balance of income above revenue expenditure) is transferred to reserve at year-end.
Total Directly Controllable (Income)/Expenditure	2,914,280	2,225,538	(688,742)
Indirect Expenditure	543,910	569,210	25,300
Net (Income)/Expenditure	3,458,190	2,794,748	(663,442)

ENVIRONMENT

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	

PARK AND RIDE SERVICES

Direct Expenditure	721,950	808,258	86,308	The supplies and services expenditure projection includes £32,600 in respect of welfare facilities at Onslow Park and Ride, a corresponding amount of income is included in the projected out-turn as the costs are recoverable from Surrey County Council. The projected out-turn for transportation costs reflects the net cost of the park and ride bus contracts, this now includes Onslow Park and Ride. Park and ride costs are met from the surplus generated from parking provision in the borough.
--------------------	---------	---------	--------	---

Income	(21,000)	(53,793)	(32,793)
Total Directly Controllable (Income)/Expenditure	700,950	754,465	53,515
Indirect Expenditure	95,600	86,027	(9,573)
Net (Income)/Expenditure	796,550	840,492	43,942

PUBLIC CONVENIENCES

Direct Expenditure	300,470	283,882	(16,588)
Income	(11,570)	(11,570)	0
Total Directly Controllable (Income)/Expenditure	288,900	272,312	(16,588)
Indirect Expenditure	73,120	70,668	(2,452)
Net (Income)/Expenditure	362,020	342,980	(19,040)

REFUSE AND RECYCLING

Direct Expenditure	6,309,230	6,610,123	300,893	The projected cost of comingled recycling gate fees exceeds the budget by £314,000. An equalisation reserve was established to cover this additional cost.
--------------------	-----------	-----------	---------	--

Income	(3,816,070)	(3,812,907)	3,163
Total Directly Controllable (Income)/Expenditure	2,493,160	2,797,216	304,056
Indirect Expenditure	685,380	685,548	168
Net (Income)/Expenditure	3,178,540	3,482,764	304,224

RIVER CONTROL

Direct Expenditure	30,670	31,117	447
Total Directly Controllable (Income)/Expenditure	30,670	31,117	447
Indirect Expenditure	9,140	7,179	(1,961)
Net (Income)/Expenditure	39,810	38,296	(1,514)

ROADS AND FOOTPATHS MAINTENANCE

Direct Expenditure	36,640	40,923	4,283
Total Directly Controllable (Income)/Expenditure	36,640	40,923	4,283
Indirect Expenditure	49,540	75,713	26,173
Net (Income)/Expenditure	86,180	116,636	30,456

ENVIRONMENT

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
SNOW AND ICE PLAN HOLDING ACCOUNT			
Direct Expenditure	61,440	61,418	(22)
Income	(62,270)	(62,270)	0
Total Directly Controllable (Income)/Expenditure	(830)	(852)	(22)
Indirect Expenditure	1,040	548	(492)
Net (Income)/Expenditure	210	(304)	(514)

STREET CLEANSING

Direct Expenditure	2,050,230	2,033,767	(16,463)
Income	(134,750)	(141,563)	(6,813)
Total Directly Controllable (Income)/Expenditure	1,915,480	1,892,204	(23,276)
Indirect Expenditure	121,750	121,798	48
Net (Income)/Expenditure	2,037,230	2,014,002	(23,228)

Additional income from charging out cleansing services to external organisations

STREET FURNITURE

Direct Expenditure	55,650	59,830	4,180
Total Directly Controllable (Income)/Expenditure	55,650	59,830	4,180
Indirect Expenditure	9,080	12,026	2,946
Net (Income)/Expenditure	64,730	71,856	7,126

TRANSPORTATION

Direct Expenditure	12,630	12,352	(278)
Total Directly Controllable (Income)/Expenditure	12,630	12,352	(278)
Indirect Expenditure	5,640	11,574	5,934
Net (Income)/Expenditure	18,270	23,926	5,656

VEHICLE MAINTENANCE WORKSHOP

Direct Expenditure	823,210	805,824	(17,386)
Income	(869,020)	(851,928)	17,092
Total Directly Controllable (Income)/Expenditure	(45,810)	(46,104)	(294)
Indirect Expenditure	46,570	46,576	6
Net (Income)/Expenditure	760	472	(288)

WOKING ROAD DEPOT

Direct Expenditure	425,860	454,818	28,958
Income	(608,340)	(607,671)	669
Total Directly Controllable (Income)/Expenditure	(182,480)	(152,853)	29,627
Indirect Expenditure	179,840	180,185	345
Net (Income)/Expenditure	(2,640)	27,332	29,972

The increase in expenditure relates to the new Depot Labourer post.

RECYCLING, CLEANSING AND PARKING SERVICES OVERHEAD ACCOUNT

Direct Expenditure	201,750	197,335	(4,415)
Income	(251,530)	(251,584)	(54)
Total Directly Controllable (Income)/Expenditure	(49,780)	(54,249)	(4,469)
Indirect Expenditure	48,360	48,372	12
Net (Income)/Expenditure	(1,420)	(5,877)	(4,457)

MANAGING DIRECTOR

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	

SERVICE SUMMARY			
Direct Expenditure	625,555	473,292	(152,263)
Income	(549,070)	(549,184)	(114)
Total Directly Controllable (Income)/Expenditure	76,485	(75,892)	(152,377)
Indirect Expenditure	70,020	70,056	36
Net (Income)/Expenditure	146,505	(5,836)	(152,341)

PERFORMANCE MANAGEMENT

Direct Expenditure	72,070	36,052	(36,018)	There is a salary saving resulting from a vacant post
Income	(72,070)	(72,088)	(18)	
Total Directly Controllable (Income)/Expenditure	0	(36,036)	(36,036)	
Net (Income)/Expenditure	0	(36,036)	(36,036)	

INTERNAL AUDIT

Direct Expenditure	313,245	250,307	(62,938)	The service review for Internal Audit has now been completed, and recruitment in underway to recruit to vacant posts.
Income	(276,320)	(276,380)	(60)	
Total Directly Controllable (Income)/Expenditure	36,925	(26,073)	(62,998)	
Indirect Expenditure	36,880	36,898	18	
Net (Income)/Expenditure	73,805	10,825	(62,980)	

PERFORMANCE AND TRANSFORMATION

Direct Expenditure	240,240	186,933	(53,307)	The service review for Performance and Transformation has now been completed, and recruitment in underway to recruit to vacant posts.
Income	(200,680)	(200,716)	(36)	
Total Directly Controllable (Income)/Expenditure	39,560	(13,783)	(53,343)	
Indirect Expenditure	33,140	33,158	18	
Net (Income)/Expenditure	72,700	19,375	(53,325)	

RESOURCES

	Revised Budget 2016-17	Projected Outturn 2016-17	Variance
SERVICE SUMMARY			
Direct Expenditure	47,354,269	45,306,971	(2,047,298)
Income	(45,564,260)	(43,679,862)	1,884,398
Total Directly Controllable (Income)/Expenditure	1,790,009	1,627,109	(162,900)
Indirect Expenditure	2,311,890	2,318,627	6,737
Net (Income)/Expenditure	4,101,899	3,945,736	(156,163)

ACCOUNTANCY

Direct Expenditure	782,620	765,478	(17,142)	Salary savings resulting from a service restructuring.
Income	(913,160)	(913,346)	(186)	
Total Directly Controllable (Income)/Expenditure	(130,540)	(147,868)	(17,328)	
Indirect Expenditure	129,420	129,468	48	
Net (Income)/Expenditure	(1,120)	(18,400)	(17,280)	

BUSINESS RATES

Direct Expenditure	189,350	196,127	6,777	The service is currently operating at full establishment. As a consequence the vacancy credit of £5,500 will not be met.
Income	(276,390)	(273,694)	2,696	
Total Directly Controllable (Income)/Expenditure	(87,040)	(77,567)	9,473	
Indirect Expenditure	43,060	43,078	18	
Net (Income)/Expenditure	(43,980)	(34,489)	9,491	

ICT BUSINESS SERVICES TEAM

Direct Expenditure	774,490	527,999	(246,491)	There are salary savings resulting from a number of vacant posts, pending a restructure of the service.
Income	(739,790)	(739,946)	(156)	
Total Directly Controllable (Income)/Expenditure	34,700	(211,947)	(246,647)	
Indirect Expenditure	96,570	96,654	84	
Net (Income)/Expenditure	131,270	(115,293)	(246,563)	

CLIMATE CHANGE

Direct Expenditure	418,840	387,172	(31,668)	There is a salary saving resulting from a vacant post. Following a restructure this post has been deleted from the 2017-18 estimates.
Income	(367,670)	(369,636)	(1,966)	
Total Directly Controllable (Income)/Expenditure	51,170	17,536	(33,634)	
Indirect Expenditure	61,190	61,256	66	
Net (Income)/Expenditure	112,360	78,792	(33,568)	

RESOURCES

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
CORPORATE FINANCIAL			
Direct Expenditure	164,090	158,837	(5,253)
Income	(154,650)	(151,412)	3,238
Total Directly Controllable (Income)/Expenditure	9,440	7,425	(2,015)
Indirect Expenditure	275,770	275,854	84
Net (Income)/Expenditure	285,210	283,279	(1,931)

COUNCIL TAX

Direct Expenditure	624,364	585,352	(39,012)	Following the resignation of the Council Tax Manager, a temporary management structure is in place pending a full restructure.
Income	(343,750)	(325,000)	18,750	
Total Directly Controllable (Income)/Expenditure	280,614	260,352	(20,262)	
Indirect Expenditure	142,090	142,132	42	
Net (Income)/Expenditure	422,704	402,484	(20,220)	

ICT CUSTOMER TECHNICAL SUPPORT

Direct Expenditure	941,930	978,741	36,811	Network Links (BT Unicorn) will be over budget by £10,000, IT Security by £7,000 and Infrastructure Maintenance by £5,000.
Income	(920,390)	(920,054)	336	
Total Directly Controllable (Income)/Expenditure	21,540	58,687	37,147	
Indirect Expenditure	76,640	76,664	24	
Net (Income)/Expenditure	98,180	135,351	37,171	

E-PAYMENTS DEPARTMENT

Direct Expenditure	341,080	346,831	5,751
Income	(482,310)	(482,951)	(641)
Total Directly Controllable (Income)/Expenditure	(141,230)	(136,120)	5,110
Indirect Expenditure	98,210	98,240	30
Net (Income)/Expenditure	(43,020)	(37,880)	5,140

FEASIBILITY STUDIES

Direct Expenditure	20,000	20,449	449
Total Directly Controllable (Income)/Expenditure	20,000	20,449	449
Indirect Expenditure	140	140	0
Net (Income)/Expenditure	20,140	20,589	449

DEBTORS

Direct Expenditure	161,070	150,884	(10,186)	Salaries are £9,000 lower than estimated (net of vacancy allowance) as a result of a full time post being temporarily filled on a part time basis. A full time employee is now in post.
Income	(262,070)	(262,124)	(54)	
Total Directly Controllable (Income)/Expenditure	(101,000)	(111,240)	(10,240)	
Indirect Expenditure	100,970	100,988	18	
Net (Income)/Expenditure	(30)	(10,252)	(10,222)	

RESOURCES

	Revised Budget 2016-17	Projected Outturn 2016-17	Variance	
HOUSING BENEFITS				
Direct Expenditure	37,526,841	35,514,663	(2,012,178)	The Department of Work and Pensions reimburse the cost of housing benefit payment. The amount of housing benefit paid is higher than budgeted, as a consequence the amount reimbursed has increased by an equivalent amount.
Income	(37,317,510)	(35,309,372)	2,008,138	
Total Directly Controllable (Income)/Expenditure	209,331	205,291	(4,040)	
Indirect Expenditure	228,420	228,468	48	
Net (Income)/Expenditure	437,751	433,759	(3,992)	
INFORMATION SYSTEMS TEAM				
Direct Expenditure	258,660	256,569	(2,091)	
Income	(294,430)	(294,359)	71	
Total Directly Controllable (Income)/Expenditure	(35,770)	(37,790)	(2,020)	
Indirect Expenditure	37,350	37,266	(84)	
Net (Income)/Expenditure	1,580	(524)	(2,104)	
INSURANCE REVENUE ACCOUNT				
Direct Expenditure	917,970	872,999	(44,971)	Insurance premium renewals are lower than the budgeted assumptions. Savings have also been achieved in the risk management budget, as our insurer is offering risk management support and training as part of the policy.
Income	(938,410)	(935,142)	3,268	
Total Directly Controllable (Income)/Expenditure	(20,440)	(62,143)	(41,703)	
Indirect Expenditure	3,580	3,916	336	
Net (Income)/Expenditure	(16,860)	(58,227)	(41,367)	
IT RENEWALS REVENUE ACCOUNT				
Income	(582,920)	(582,920)	0	
Total Directly Controllable (Income)/Expenditure	(582,920)	(582,920)	0	
Indirect Expenditure	464,470	464,488	18	
Net (Income)/Expenditure	(118,450)	(118,432)	18	
MISCELLANEOUS ITEMS				
Direct Expenditure	120,864	357,243	236,379	Customer Service Centre saving not achieved.
Income	88,850	(13,672)	(102,522)	A £105,000 budget for the non-achievement of additional rental income will not be required, as we have achieved the target.
Total Directly Controllable (Income)/Expenditure	209,714	343,571	133,857	
Indirect Expenditure	460	460	0	
Net (Income)/Expenditure	210,174	344,031	133,857	
OFFICE SERVICES TEAM				
Direct Expenditure	1,434,050	1,468,470	34,420	Salary savings resulting from vacancies will be offset by internal decoration costs at Millmead Lodge, and higher than budgeted heating and plumbing maintenance in Millmead. The catering contract is expected to outturn £28,000 over budget.
Income	(1,849,460)	(1,895,992)	(46,532)	Surrey County Council rent will be £17,000 higher than budgeted. The reprographics support service recharge is projected to be overachieved by £33,000.
Total Directly Controllable (Income)/Expenditure	(415,410)	(427,522)	(12,112)	
Indirect Expenditure	478,180	484,137	5,957	
Net (Income)/Expenditure	62,770	56,615	(6,155)	

RESOURCES

	Revised Budget	Projected Outturn	Variance
	2016-17	2016-17	
PAYMASTER			
Direct Expenditure	127,250	178,378	51,128
Income	(210,200)	(210,242)	(42)
Total Directly Controllable (Income)/Expenditure	(82,950)	(31,864)	51,086
Indirect Expenditure	40,940	40,964	24
Net (Income)/Expenditure	(42,010)	9,100	51,110
NON DISTRIBUTED COSTS			
Direct Expenditure	2,227,680	2,227,680	0
Total Directly Controllable (Income)/Expenditure	2,227,680	2,227,680	0
Indirect Expenditure	160	160	0
Net (Income)/Expenditure	2,227,840	2,227,840	0
WEBSITE			
Direct Expenditure	323,120	312,379	(10,741)
Total Directly Controllable (Income)/Expenditure	323,120	312,379	(10,741)
Indirect Expenditure	34,270	34,294	24
Net (Income)/Expenditure	357,390	346,673	(10,717)

Salary savings built into the estimates will not be achieved in 2016-17, but the implications will be incorporated into a wider service restructuring which will deliver savings in 2017-18.